Budget Advisory Committee Meeting



East Side Union High School District

Presented by Chris Jew, Associate Superintendent of Business Services, Silvia Pelayo, Director of Finance, and Chris Funk, Superintendent

December 8, 2020

Diversity



Budget Advisory Committee Meeting

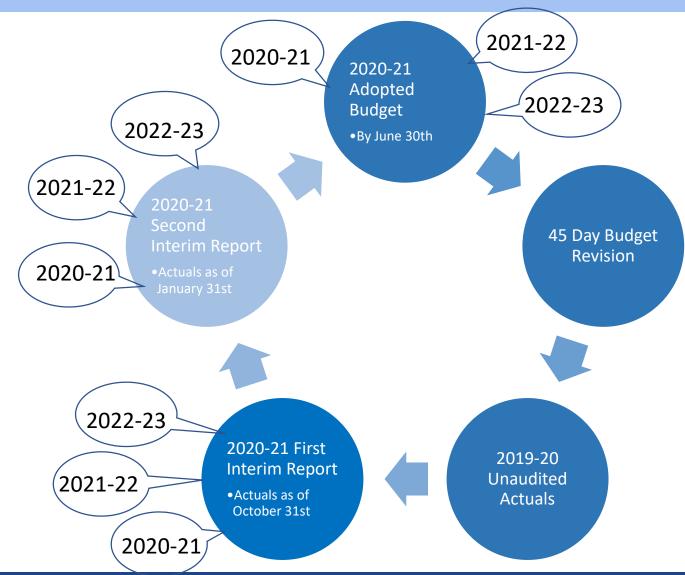
- Welcome and Introduction
- Review Multi-Year Projections
- Review Budget Recommendations from Prior Year

Inclusiveness

- Break out Groups
- Questions and Answers

2020-21 Budget and Fiscal Reporting Cycle





What is a Multi-Year Budget Projection?



- Annual financial look at 3 consecutive school years
- Forecast of Revenues (Ongoing and One-time) and Expenditures (Ongoing and One-time)
- Other Factors
 - Staffing cost are the largest factor in a Multi-Year projection
 - Balanced Budget
 - Deficit Spending

Budget Advisory Committee Meeting



Interim Report Certification



2020-21 First Interim MYP - COMBINED



Vear 1.	2020-2021 -	COMBINED	GENERAL FUND
rear I:	ノリノリーノリノ 1 -	CUIVIDINED	GENERAL FUND

* First Interim Multi-Year Projection

Savings What is left in the bank from last year?

\$

last year?

to come in? 42,893,910 + \$

Revenue How much is expected

Expense

How much money will be spent this year?

Balance

Do we have money left in the bank to meet 3% Reserve?

Ś 49,520,216

\$ 8,960,790

* First Interim Multi-Year Projection

* First Interim Multi-Year Projection

Balance 5,087,438

Require 3%

Reserve

Restricted Reserve

How much is the **District Deficit** Spending?

Year 2: 2021-2022 - COMBINED GENERAL FUND

Savings What is left in the bank from

\$ 49,520,216 + \$

Revenue

How much is expected to come in?

279,774,487

Expense

How much money will be spent this year?

292,240,099 (\$19,250,000) Ongoing Reductions

Balance

Do we have money left in the bank to meet 3% Reserve?

Ś 37,054,604 =

Require 3% Reserve

\$ 8,767,203

Restricted Reserve Balance 3,192,754

How much is the **District Deficit** Spending?

\$ (12,465,612)

Year 3: 2022-2023 - COMBINED GENERAL FUND

Savings

What is left in the bank from last year?

37,054,604 + \$ \$

Revenue

How much is expected to come in?

276,213,886

Expense

How much money will be spent this year?

302,052,399 (\$19,250,000) Ongoing Reductions

Balance

Do we have money left in the bank to meet 3% Reserve?

Ś 11,216,091

Require 3% Reserve

\$ 9.061.572

Restricted Reserve Balance 1.393.946

How much is the District Deficit Spending? \$ (25,838,513)



CORE VALUES:

Equity

Inclusiveness

Commitment to Excellence

Diversity

Professional Capacity

2020-21 First Interim MYP - UNRESTRICTED



Year 1: 2020-2021 - U	NF	ESTRICTED GENE	UND	* First Interim Multi-Year Projection					
Savings What is left in the bank from last year?		Revenue How much is expected to come in?		Expense How much money will be spent this year?			Balance Do we have money left in the bank to meet 3% Reserve?	Require 3% Reserve	How much is the District Deficit Spending?
\$ 38,041,632		\$ 203,357,682	203,357,682 -	\$	196,966,536	=	\$ 44,432,778	\$ 8,960,790	\$ -

	Year 2: 2021-2022 - U	NR	ESTRICTED GENE		* First Interim Multi-Year Projection								
	Savings What is left in the bank from last year?		Revenue How much is expected to come in?		Expense How much money will be spent this year?		Balance Do we have money left in the bank to meet 3% Reserve?	Require 3% Reserve	How much is the District Deficit Spending?				
	\$ 44,432,778	+	\$ 194,232,082	-	\$ 204,803,010 (\$19,250,000) Ongoing Reductions	=	\$ 33,861,850	\$ 8,767,203	\$ (10,570,928)				

		, ,		•	,250,000) Ongoing actions		. , ,		
Year 3: 2022-2023 - U	NF	RESTRICTED GENE	R/	AL F	UND		* First Interim M	ulti-Year Proj	ection
Savings What is left in the bank from last year?		Revenue How much is expected to come in?		How	ense / much money will pent this year?		Balance Do we have money left in the bank to meet 3% Reserve?	Require 3% Reserve	How much is the District Deficit Spending?
\$ 33,861,850	+	\$ 188,092,674	-	_	212,132,379 0,250,000) Ongoing actions	=	\$ 9,822,145	\$ 9,061,572	\$ (24,039,705)



Inclusiveness

CORE VALUES:

2020-21 First Interim MYP - RESTRICTED



Vear 1.	2020-2021	- PESTRICTED	GENERAL FUND	`
TEAL I.	2020-2021	- RESIRICIED	GENERAL FUNL	•

* First Interim Multi-Year Projection

Savings

What is left in the bank from last year?

4,852,278 + \$

Revenue

How much is expected to come in?

Ś 101,961,636

Expense

How much money will be spent this year?

101,726,476

Balance

Do we have money left in the bank to meet 3% Reserve?

Ś =

5,087,438 \$ 5.087.438

* First Interim Multi-Year Projection

* First Interim Multi-Year Projection

How much is the **District Deficit** Spending?

Year 2: 2021-2022 - RESTRICTED GENERAL FUND

Savings

What is left in the bank from last year?

5,087,438 + \$ Ś

Revenue

How much is expected to come in?

85,542,405

Expense

How much money will be spent this year?

Ś 87,437,089

Balance

Balance

Ś

=

Do we have money left in the bank to meet 3% Reserve?

3,192,754

Restricted

Reserve Balance

Restricted

Reserve

Balance

\$ 3,192,754

How much is the **District Deficit** Spending?

(1,894,684)

Year 3: 2022-2023 - RESTRICTED GENERAL FUND

Savings

What is left in the bank from last vear?

3,192,754 + \$\$

Revenue

How much is expected to come in?

88,121,212

Expense

How much money will be spent this year?

89,920,020 Ś

Do we have money left in the bank to meet 3% Reserve?

Ś =

1,393,946

Restricted

Reserve Balance

\$ 1.393.946

(1.798.808)

How much is the

District Deficit

Spending?



CORE VALUES:

Multi-Year Projection Scenarios



#2

(SCENARIO #2) 2020-21 First Interim MYP - COMBINED



	SCENARIO #2														
Year 1: 20	020-2021 - C	ON	BINED GENERAL	JND	* First Interim Multi-Year Projection										
Savings What is left in the bank from last year?			Revenue How much is expected to come in?		Expense How much money will be spent this year?		Balance Do we have money left in the bank to meet 3% Reserve?	Require 3% Reserve	How much is the District Deficit Spending?						
\$	42,893,910	+	\$ 305,319,318	-	\$ 298,693,012	=	\$ 49,520,216	\$ 8,960,790 Restricted Reserve Balance \$ 5,087,438	\$ -						
Year 2: 20	0 21-2022 - C	ON	BINED GENERAL	* First Interim Multi-Year Projection											
Savings			Revenue		Expense		Balance								

Year 2: 2021-2022 - Co	ON	IBINED GENERAL	FU	JND		* First Interim M	Multi-Year Projection			
Savings What is left in the bank from last year?		How much is expected		Expense How much money will be spent this year?		Balance Do we have money left in the bank to meet 3% Reserve?	Require 3% Reserve	How much is the District Deficit Spending?		
\$ 49,520,216	+	\$ 279,774,487	-	\$ 302,240,099 (\$9,250,000) Ongoing Reductions	=	\$ 27,054,604	\$ 9,067,203 Restricted Reserve Balance \$ 3,192,754	\$ (22,465,612)		

				(\$9,250,000) Ongoing Reductions			Restricted Reserve Balance \$ 3,192,754	
Year 3: 2022-2023 - C	ON	BINED GENERAL	FU	JND		* First Interim M	ulti-Year Proj	ection
Savings What is left in the bank from last year?		Revenue How much is expected to come in?		Expense How much money will be spent this year?		Balance Do we have money left in the bank to meet 3% Reserve?	Require 3% Reserve	How much is the District Deficit Spending?
\$ 27,054,604	+	\$ 276,213,886	-	\$ 292,752,399 (\$9,250,000) Ongoing Reductions Additional (\$19,300,000) Ongoing Reductions	=	\$ 10,516,091	\$ 8,782,572 Restricted Reserve Balance \$ 1,393,946	\$ (16,538,513)



(SCENARIO #2) 2020-21 First Interim MYP - UNRESTRICTED

SCENARIO #2

Year 1: 2020-2021 - UNRESTRICTED GENERAL FUND

* First Interim Multi-Year Projection

* First Interim Multi-Year Projection

* First Interim Multi-Year Projection

Savings What is left in the bank from last year?

\$ 38,041,632 +

Revenue

How much is expected to come in?

Ś 203,357,682

Expense

How much money will be spent this year?

196,966,536

Balance

=

Do we have money left in the bank to meet 3% Reserve?

Ś 44,432,778 Require 3% Reserve

\$ 8,960,790

How much is the **District Deficit** Spending?

Year 2: 2021-2022 - UNRESTRICTED GENERAL FUND

Revenue What is left in the bank from How much is expected

44,432,778 + \$ 193,932,082

to come in?

Expense

How much money will be spent this year?

214,803,010 (\$9,250,000) Ongoing

Balance

Do we have money left in the bank to meet 3% Reserve?

Ś = 23,561,850

Require 3% Reserve

\$ 9,067,203

How much is the **District Deficit** Spending?

\$ (20,870,928)

Year 3: 2022-2023 - UNRESTRICTED GENERAL FUND

Savings

Savings

last year?

\$

What is left in the bank from last vear?

\$ 23,561,850 +

Revenue

How much is expected to come in?

188,342,674

Expense

Reductions

How much money will be spent this year?

202,832,379 (\$9,250,000) Ongoing

Reductions Additional (\$19,300,000) **Ongoing Reductions**

Balance

Do we have money left in the bank to meet 3% Reserve?

Ś 9,072,145 Require 3% Reserve

\$ 8,782,572

How much is the **District Deficit** Spending?

\$ (14,489,705)



CORE VALUES:

Equity

Inclusiveness

Commitment to Excellence

Diversity

Professional Capacity

(SCENARIO #2) 2020-21 First Interim MYP - RESTRICTED



SCENARIO #2

SCEIVING IIE													
Year 1: 2020-2021 - R	ES	TRICTED GENERAL	_ F	UN	D		* First Interim Multi-Year Projection						
Savings What is left in the bank from last year?		Revenue How much is expected to come in?		How	ense / much money will pent this year?		Balance Do we have money left in the bank to meet 3% Reserve?	Restricted Reserve Balance	How much is the District Deficit Spending?				
\$ 4,852,278	+	\$ 101,961,636	_	\$	101,726,476	=	\$ 5,087,438	\$ 5,087,438	\$ -				

rear 2: 2021-2022 - RE	S	TRICTED GENERAL	. F	UND			* First Interim M	ulti-Year Proje	ction
Savings What is left in the bank from last year?		Revenue How much is expected to come in?		Expense How much money will be spent this year?		Balance Do we have money left in the bank to meet 3% Reserve?		Restricted Reserve Balance	How much is the District Deficit Spending?
\$ 5,087,438	+	\$ 85,842,405	-	\$ 87,	,437,089	=	\$ 3,492,754	\$ 3,192,754	\$ (1,594,684)

Year 3: 2	022-2023 - R	ES	TRIC	TED GENERA	L F	UND)		* First Interim M	ulti-Year Proj	ecti	on
Savings What is left in last year?	the bank from			nue much is expected me in?			nse much money will ent this year?		Balance Do we have money left in the bank to meet 3% Reserve?	Restricted Reserve Balance	D	low much is the District Deficit pending?
\$	3,492,754	+	\$	87,871,212	-	\$	89,920,020	=	\$ 1,443,946	\$ 1,393,946		\$ (2,048,808)
												ET SI



Multi-Year Projection Scenarios



#3

(SCENARIO #3) 2020-21 First Interim MYP - COMBINED



SCENARIO #3

	SCEIVAINO #3													
	Year 1: 2020-2021 - C	ON	1BINE	GENERAL	FL	JND)		* First Interim M	rim Multi-Year Projection				
Savings What is left in the bank from last year?			How much is expected		Expense How much money will be spent this year?			Balance Do we have money left in the bank to meet 3% Reserve?	Require 3% Reserve		How much is the District Deficit Spending?			
	\$ 42,893,910	+	\$ 3	05,319,318	-	\$	298,693,012	=	\$ 49,520,216	\$ 8,960,790 Restricted Reserve Balance \$ 5.087.438		\$ -		

Year 2: 2021-2022 - Co	ON	IBINED GENERAL	FL	JND		* First Interim M	im Multi-Year Projection					
Savings What is left in the bank from last year?		Revenue How much is expected to come in?		Expense How much money will be spent this year?		Balance Do we have money left in the bank to meet 3% Reserve?	Require 3% Reserve	How much is the District Deficit Spending?				
\$ 49,520,216	+	\$ 279,224,487	-	\$ 311,490,099	=	\$ 17,254,604	\$ 9,344,703 Restricted Reserve Balance \$ 3,192,754	\$ (32,265,612)				

Savings What is le last year?	ft in the bank from		Revenue How much is expected to come in?		How much money will		Require 3% Reserve		How much is the District Deficit Spending?			
\$	49,520,216	+	\$ 279,224,487	-	\$	311,490,099	=	\$ 17,254,604	\$ 9,344,703 Restricted Reserve Balance \$ 3,192,754		\$ (32,265,612)	
Year 3:	2022-2023 - C	ON	ИBINED GENERAL	. Fl	JNC)		* First Interim M	ulti-Year Proj	e	ction	
Savings What is le last year?	ft in the bank from		Revenue How much is expected to come in?		How	ense / much money will pent this year?	Balance Do we have money left in the bank to meet 3% Reserve?		Require 3% Reserve		How much is the District Deficit Spending?	
\$	17,254,604	+	\$ 276,713,886	-	(\$38	283,302,399 3,000,000) Ongoing actions	=	\$ 10,666,091	\$ 8,499,072 Restricted Reserve Balance \$ 1,393,946		\$ (6,588,513)	



(SCENARIO #3) 2020-21 First Interim MYP - UNRESTRICTED

CCENIADIO #2

	SCENARIO #3												
Year 1: 2020-2021 - U	RESTRICTED GENE	* First Interim Multi-Year Projection											
Savings What is left in the bank from last year?		Revenue How much is expected to come in?		How	ense v much money will pent this year?		Balance Do we have money left in the bank to meet 3% Reserve?	Require 3% Reserve	How much is the District Deficit Spending?				
\$ 38,041,632	+	\$ 203,357,682	-	\$	196,966,536	=	\$ 44,432,778	\$ 8,960,790	\$ -				

Year 2: 2021-2022 - U	NR	ESTRICTED GENE	RA	AL FUND	JND * First Interim Multi-Year Projection							
Savings What is left in the bank from last year?		Revenue How much is expected to come in?		Expense How much money will be spent this year?		Balance Do we have money left in the bank to meet 3% Reserve?	Require 3% Reserve	How much is the District Deficit Spending?				
\$ 44,432,778	+	\$ 193,682,082	-	\$ 224,053,010	=	\$ 14,061,850	\$ 9,344,703	\$ (30,370,928)				

Year 3: 2022-2	2023 - UI	NR	ESTF	RICTED GENE	R <i>A</i>	AL FUND		* First	Interim Mu	ulti-Year Proj	ection
Savings What is left in the bar last year?	nk from			nue much is expected me in?		Expense How much money will be spent this year?			ve money left k to meet 3%	Require 3% Reserve	How much is the District Deficit Spending?
\$ 14,0	061,850	+	\$	188,592,674	-	\$ 193,382,379 (\$38,000,000) Ongoing Reductions	=	\$	9,272,145	\$ 8,499,072	\$ (4,789,705)

(SCENARIO #3) 2020-21 First Interim MYP - RESTRICTED



SCENARIO #3

Year 1: 2020-2021 - RI	ESTRICTED GENERAL	L FUND	* First Interim Multi-Year Projection									
Savings What is left in the bank from last year?	Revenue How much is expected to come in?	Expense How much money will be spent this year?	Balance Do we have money left in the bank to meet 3% Reserve? Reserve Balance Restricted Reserve Balance How much is the District Deficit Spending?									
\$ 4,852,278	+ \$ 101,961,636	- \$ 101,726,476	= \$ 5,087,438 \$ 5,087,438 \$ -									

Year 2: 2021-2022 - F	TRICTED GENERA	L F	UND	_	* First Interim Multi-Year Projection								
Savings What is left in the bank from last year?		Revenue How much is expected to come in? + \$ 85,542,405 -		Expense How much money will be spent this year?	ich money will t this year?	Balance Do we have money left in the bank to meet 3% Reserve?	Restricted Reserve Balance		How much is the District Deficit Spending?				
\$ 5,087,438	+			\$ 87,437,089		\$ 3,192,754	\$ 3,192,754		\$ (1,894,684)				
Year 3: 2022-2023 - F	RES	TRICTED GENERA		* First Interim Multi-Year Projection									

\$	5,087,438	+	5,087,438 + \$ 85,542,405		- \$		87,437,089		\$ 3,192,754	\$ 3,192,754	\$	(1,894,684)
Year 3:	2022-2023 - R	ES ⁻	TRIC	TED GENERAL	. F	UNI	D		* First Interim M	ulti-Year Proj	ectio	on
Savings What is le last year?	ft in the bank from			enue much is expected me in?	Expense How much mon be spent this ye		much money will		Balance Do we have money left in the bank to meet 3% Reserve?	Restricted Reserve Balance	Di	ow much is the strict Deficit ending?
\$	3,192,754	+	\$	88,121,212	-	\$	89,920,020	=	\$ 1,393,946	\$ 1,393,946	\$	(1,798,808
											(i	ST SID



Fiscal Solvency Plan - How Do We Solve Year 2 and Year 3?



Fiscal Solvency Resolution (Required)

- Address 100% of Reduction in Force going into 2021/2022 School Year \$58.300,000 \$31,000,000 \$29,350,000 \$19,250,000
 - 435 231 219 140 Total FTEs
 - $ESTA = \frac{296}{157} \frac{149}{149} 94 FTEs$
 - $. CSEA = \frac{115}{61} \frac{61}{58} \frac{58}{39} FTEs$
 - Admin/Management = 24 13 12 7 FTEs



SCENARIO #2

Fiscal Solvency Resolution (Required)

Address Reduction in Force going into 2021/22 and 2022/23

\$9,250,000 in 2021/22

AND

\$19,300,000 in 2022/23

· 67 Total FTEs

137 Total FTEs

. ESTA = 45 FTEs

ESTA = 93 FTEs

. CSEA = 18 FTEs

CSEA = 37 FTEs

Admin/Management = 4 FTEs

FTEs

Admin/Mgmt. = 7

*Total 204 Total FTEs, 138 for ESTA, 55 for CSEA, and 10 for Management

Fiscal Solvency Plan - How Do We Solve Year 2 and Year 3?



SCENARIO #3

Fiscal Solvency Resolution (Required)

- Address 100% Reduction in Force going into 2022/23
- \$38,000,000
 - . 272 Total FTEs
 - ESTA = 184 FTEs
 - . CSEA = 74 FTEs
 - · Admin/Management = 14 FTEs



Budget Recommendations from Prior Year

Prior Recommendations to the Board of Trustees



2021-22

Projected Costs Savings

1,019,700

564,749

\$ 1,584,449

1,884,900 728,828 603,168 527,772 829,356 251,320

4,825,344

1,112,400 1,019,700 370,800 716,880 92,700 3,312,480

\$ 9,722,273

Summary of Proposed Reductions from 2019-20 FY

	Summary of Proposed Reductions from	1 2019-20 F1										_
#	Description	Total Current FTE Positions	Preliminary Prop	ons in FTEs	Net Budget Savings	Cost	sted 2020-21 Savings on Non emented Items	2020-21 Final Proposed Layoff # (Not Implemented)				
_		!	Certificated	Classified	Management	<u>'</u>			Certificated	Classified	Management	Ť
1	Supplemental Retirement Incentive Plan (SERP)				Ĭ	\$ 241,620						Ť
2	1 Staff Development Day (1st Day)					\$ 914,889	\$	942,336				Ť
3	10% cut of Personnel at District Office			11		\$ 990,000	\$	1,019,700		11		Ť
4	10% cut on all Discretionary Budgets					\$ 980,000						T
5	Special Education Contracts					\$ 3,500,000						Ť
6	Management (District Office)				8	\$ 1,096,600	\$	1,129,498			4	T
7	Transfer Expense to Ed Tech Bond					\$ 1,000,000						T
8	Reduce Contract Services					\$ 500,000						Τ
9	Course Consolidation		0.6			\$ 210,000						Τ
10	City Year Contract					\$ 243,500						Τ
	SUBTOTAL	0	0.6	11	용	\$ 9,676,609	\$	3,091,534	0	11	4	I
		•	•	•	•		-			•		
11	Advisors	26	26			\$ 3,172,000	\$	3,267,160	15			Τ
12	Librarians	5.8	5.8			\$ 707,600	\$	728,828	5.8			
13	Subject Area Coordinators (SACS)	3.8	3.8			\$ 463,600	\$	477,508	4.8			I
14	Athletic Directors (0.2)	4.2	4.2			\$ 512,400	\$	527,772	4.2			Ι
	Activities Directors (0.4)	6.6	6.6			\$ 805,200	\$	829,356	6.6			Ι
16	Instructional Coaches	8	2			\$ 244,000	\$	251,320	2			┙
17	Counselor (General Fund)	24.6	24.6			\$-3,000,000	\$	3,090,000	0			
	SUBTOTAL	79	73	0	0	\$ 8,904,800	\$	9,171,944	38.4	0	0	1
												_
	Support Services Technicians	12		12		\$ 1,080,000	\$	1,112,400		12		╛
	Custodians	87		22		\$ 1,980,000	\$	2,039,400		11		╧
	Language Assessment Clerks	4		4		\$ 360,000	\$	370,800		4		⊥
	Parent Involvement Specialist (PCIS)	15		15		\$ 1,305,000	\$	1,344,150		8		1
22	Bookroom Clerks	1		1		\$ 90,000	\$	92,700		1		1
	SUBTOTAL	119	0	5 4	0	\$ 4,815,000	\$	4,959,450	0	36	0	1
												_
	TOTAL	198	73.6	65	8	\$ 23,396,409	\$	17,222,928	38.4	47	4	

146.60 89.40

Prior Recommendations to the Board of Trustees



Salary and Benefits (Updated for 2020-21)

- * Avg Certificated Salary Cost = \$126,000
- *Avg Classifed Salary Cost = \$92,700
- *Avg Management Salary Cost = \$141,000

Cost of 1 Work Day

Certificated = \$918,558 Classified = \$262,491 Management and Confidentials = \$73,622 Total = \$1,254,671

Cost of 1%

Certificated = \$1,486,975 Classified = \$441,472 Management and Confidentials = \$145,839 Total = \$2,074,286

Other Possible Savings

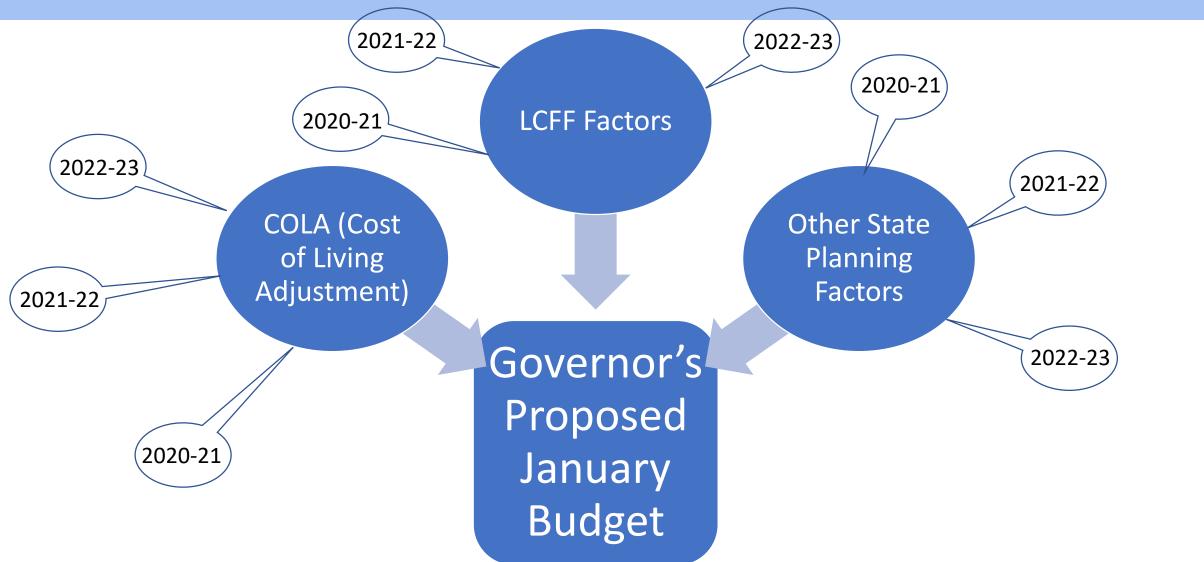
Class Size Leveling +2 = \$7,3250,000 2 Staff Development Days = \$1,837,116 Building Master Schedule to Match Graduation Requirements (220 Units) = \$7,350,000 Reduced Work Year 5 days (Classified) = \$1,312,455



Follow up on Questions from Previous Meetings

Budget Development Assumptions





Budget Advisory Committee Meeting



Break Out Groups

Budget Advisory Committee





Questions or Comments